RUBRIC – Teamwork and Collaboration – Graduate – [November 2016]¹



Name(s):	Date:
Instructor/Rater:	Rating Total:

CRITERIA (total points possible)	Unsatisfactory 1	Below Expectations 2	Meets Expectations 3	Above Expectations 4	Outstanding 5	Score
Team Behavior: Cooperation among team members, tolerance, and mediating conflicts so team could arrive at	Showed little effort to assist team in arriving at an integrative solution on the topic.	Assisted the group as questions arose to arrive at an integrative solution on the topic.	Assisted the group as participation was needed to arrive at an integrative solution on the topic.	Assisted group consistently to arrive at an integrative solution on the topic.	Assisted the group frequently in arriving at an integrative solution on the topic.	
Organization: Team member is organized and expresses confidence with the expression of material.	Showed little knowledge of topic; unable to answer questions.	Showed fair knowledge of topic, has difficulty in answering questions.	Showed knowledge of topic, and has some difficulty in answering questions.	Showed knowledge of topic, and has little difficulty in answering questions.	Showed significant knowledge of topic, answers questions without difficulty.	
Enthusiasm: Showed enthusiasm when involved with activities.	Showed little enthusiasm or interest during activities; lost interest.	Showed mild enthusiasm during activities; lost interest on occasion.	Showed moderate enthusiasm about activities.	Showed excitement about activities; maintained participant interest.	Showed much excitement about activities; increased participant's interest.	
Interpersonal and Social skills: Team member demonstrates interpersonal and social skills.	Did not demonstrate knowledge of human behavior, understanding of feelings, attitudes and motives; had difficulty communicating well.	Showed sufficient knowledge about human behavior, understanding of feelings, attitudes, etc.; was able to communicate clearly.	Generally demonstrated sufficient knowledge about human behavior, understanding of feelings/attitudes, etc.; and communicated clearly.	Frequently demonstrated knowledge about human behavior, understanding of feelings/attitudes, etc.; and communicated clearly and persuasively.	Consistently demonstrated knowledge of behavior, feelings, attitudes, motives, etc.; and communicated clearly and persuasively.	
Decision Making: Team member encouraged discussion among participants that led to an appropriate group decision.	Team member was extremely forceful and domineering insisting the decision be her/his idea.	Team member was open to suggestions on the decision.	Team member was open to suggestions on the decision, offering assistance to lead the group to a more appropriate decision	Team member was open to suggestions and allowed a decision to be chosen that was not her/his original plan.	Team member inspired suggestions and allowed a positive decision to be chosen that was collaborative in nature.	

¹ Graduate Rubric available for all Graduate courses. As of November, 2016, this Rubric will be formally delivered in MGMT 620-Strategic Human Resources.